



arbor circle



FY 23 Human Capital Summary



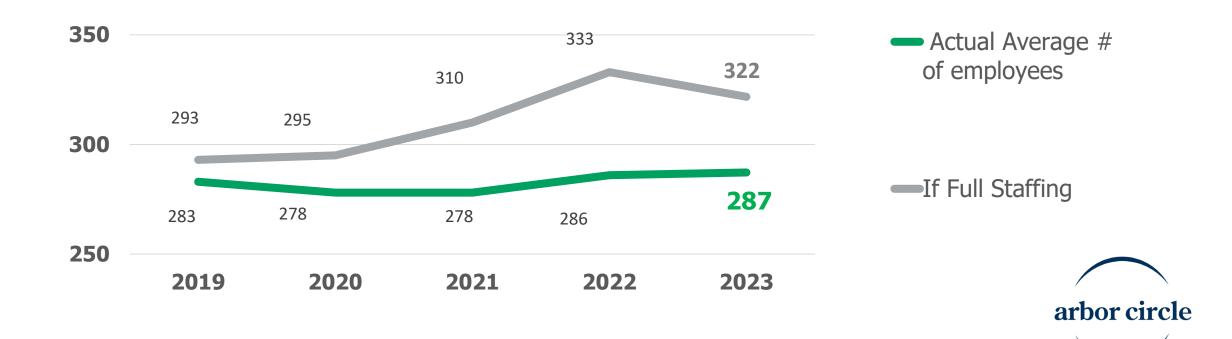
87%	Engagement & Satisfaction
94%	Supervisor Relationship
90%	Psychological Safety

arbor circle



Average number of employees

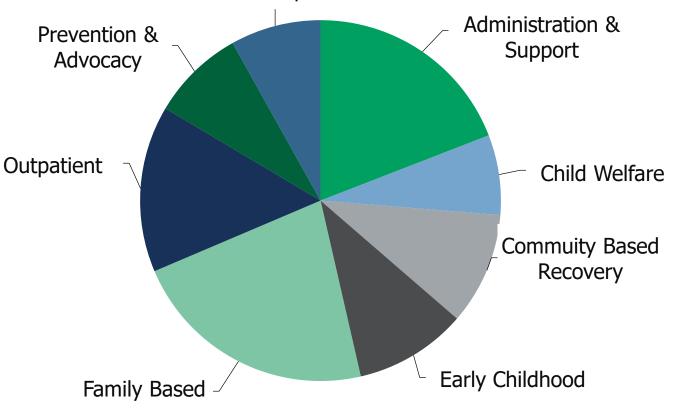
400





Employees by Division

Youth Development

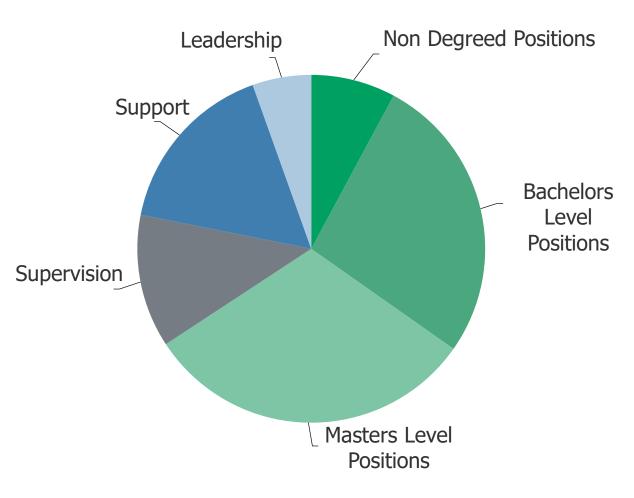


19% Administration & Support
7% Child Welfare
10% Community Based Recovery
10% Early Childhood
22% Family Based
15% Outpatient
8% Prevention & Advocacy
8% Youth Development





Employees by classification

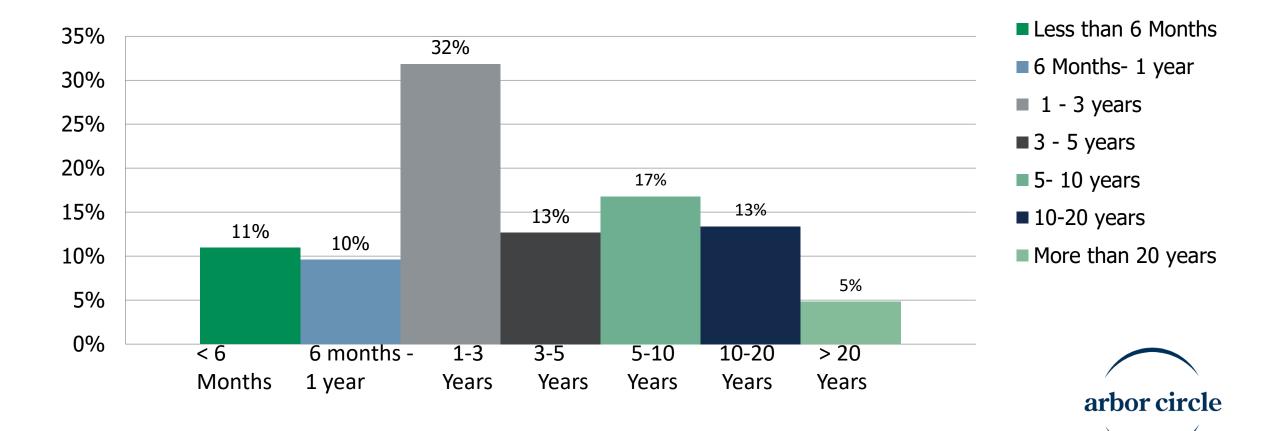


- 8% Non Degreed Positions
- 27% Bachelors Level Positions
- 31% Masters Level Positions
- 12% Supervision
- 16% Support
- 5% Leadership





Employees Longevity





Demographics

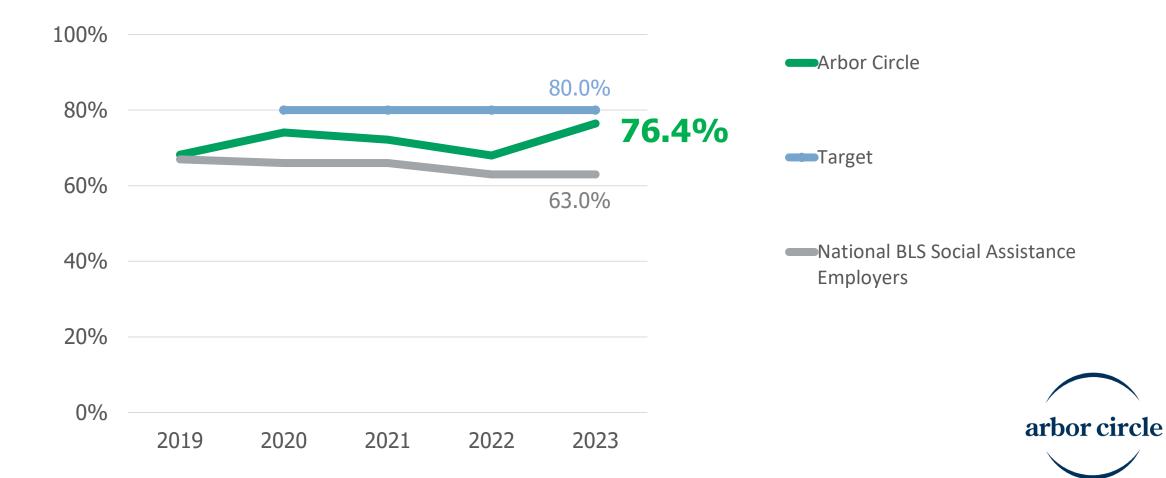
Race/Ethnicity	Employees	Clients
Asian	4%	1%
Black or African American	11%	23%
Hispanic/Latino	7%	6%
Multiple / Other	3%	9%
White	75%	61%

Gender	Employees	Clients
Female	77%	44%
Male	18%	55%
Other / Gender non conforming	5%	1%

Age	Employees
Age 18 – 30	33%
31 – 50	45%
51+	22%

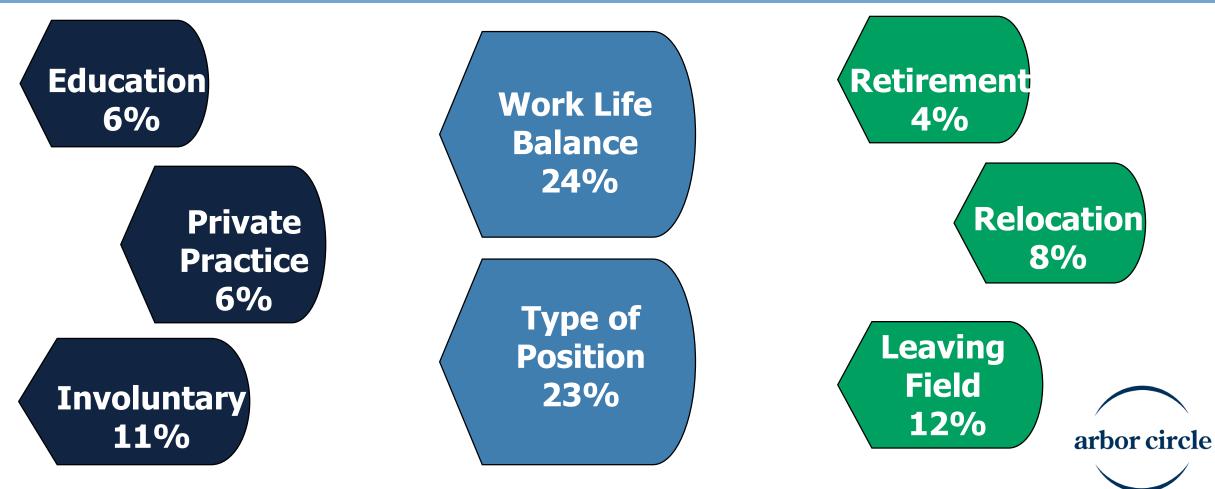








Employee Turnover





Recruitment – Key Performance Indicators

